

Professional project management

for optimum efficiency

White Paper

Projekt Management, Projekt Office and Projekt Support Office „as a Service“

Introduction:

In a business world that is continuously evolving and becoming increasingly complex, companies face the challenge of managing projects efficiently and successfully. Traditional project management approaches often reach their limits, especially when it comes to flexibility, scalability, and cost efficiency. In this context, the concept of "Project Management as a Service" (PMaaS) has established itself as an innovative solution that meets changing demands.

PMaaS offers companies the opportunity to access highly qualified project management expertise without the need to build or expand internal resources. By outsourcing project management to specialized service providers, companies can execute their projects faster, more cost-effectively, and with higher quality. This leads to improved competitiveness and higher customer satisfaction.



In addition to project management itself, other project functions can also be outsourced as services. This particularly applies to the Project Management Office (**PMO / PMOaaS**) and the Project Support Office (**PSO / PSOaaS**).

This whitepaper explores the benefits of services related to "Project Management as a Service," explains the basic concepts, and demonstrates how companies can use these services to optimize their project landscape.

Table of Contents

Introduction:	1
Table of Contents	2
What are PMaaS, PMOaaS und PSOaaS?	3
1. Project Management as a Service (PMaaS)	3
2. Project Management Office as a Service (PMOaaS)	3
3. Project Support Office as a Service (PSOaaS)	4
The Benefits of "Project Management as a Service" (PMaaS)	5
The Benefits of "Project Management Office as a Service" (PMOaaS)	6
The Benefits of "Project Support Office as a Service" (PSOaaS)	7
Possible Risks using PMaaS, PMOaaS und PSOaaS	9
Summary of Benefits	10
Applied Project Management Services	11
Ten points that can decide success or failure	12
Projects Change the Status Quo – Almost Always	13
The Best of All Project Approaches for Faster Success	13
A Solution Approach: Professional Projekt Management as a Service (PMaaS)	14
PMO Customer Use Case	16
Stage Model for PMO Implementation	17
Enterprise IT Value-Added Services - Your Guide to Digital Excellence	19
Overcome the Challenges	19
Would you like to learn more?	20

What are PMaaS, PMOaaS und PSOaaS?

In the world of project management, there are various service models that help companies manage their projects efficiently and successfully. Among the most well-known models are "Project Management as a Service" (PMaaS), "Project Management Office as a Service" (PMOaaS), and "Project Support Office as a Service" (PSOaaS). Although they pursue similar goals, they differ in their focus and the type of support they provide. Here are the key differences between these three models:¹.

1. Project Management as a Service (PMaaS)

Focus and Services:

- PMaaS provides comprehensive services for the direct management and execution of projects.
- It includes the provision of experienced project managers who take on the planning, monitoring, and control of projects.
- PMaaS providers handle all aspects of the project lifecycle, from initiation through execution to completion.

Target Group:

- Companies that need to carry out specific projects but lack sufficient internal resources or expertise.
- Companies that need to quickly scale their project management capacities (Ramp Up / Ramp Down).

Example:

- A company plans to implement new software and hires a PMaaS provider to manage the project from start to finish.

2. Project Management Office as a Service (PMOaaS)

Focus and Services:

- PMOaaS focuses on the establishment, management, and optimization of a centralized Project Management Office (PMO).
- It provides standardized processes, methods, and tools to improve a company's project management practices.
- PMOaaS supports governance, adherence to standards, and the monitoring of all projects within a company.

Target Group:

- Companies that want to standardize and centralize their project management practices.
- Companies aiming to ensure consistent project control and monitoring across multiple projects.

Example:

- A company wants to unify its project management processes and hires a PMOaaS provider to set up and operate a central PMO.

3. Project Support Office as a Service (PSOaaS)

Focus and Services:

- PSOaaS provides support and administrative services for project teams.
- It includes tasks such as document management, reporting, resource planning, and administrative support.
- PSOaaS focuses on relieving project managers and teams so they can concentrate on strategic and operational tasks.

Target Group:

- Companies that want to relieve their project teams through administrative and operational support.
- Companies that aim to ensure efficient project execution without overburdening project managers with administrative tasks.

Example:

- A company is running multiple projects simultaneously and hires a PSOaaS provider to support project teams with administrative tasks and reporting.

Summary

- **PMaaS** provides comprehensive services for direct project management and execution. It is aimed at companies that require specialized project managers to implement specific projects.
- **PMOaaS** focuses on the establishment and management of a central Project Management Office to standardize and optimize a company's project management practices. It is aimed at companies striving for consistent and centralized control of all projects.
- **PSOaaS** offers administrative and operational support for project teams to free them from routine tasks. It is aimed at companies that want to provide efficient support for their project teams so they can focus on strategic tasks.

By choosing the right model, companies can ensure their projects are carried out efficiently, successfully, and within the set parameters.

The Benefits of "Project Management as a Service" (PMaaS)

1. **Cost Efficiency**

PMaaS allows companies to access experienced project managers and teams without bearing the high fixed costs of an internal project management department. Instead of hiring full-time employees, companies only pay for the services rendered. This is particularly advantageous for small and medium-sized businesses with limited resources.

2. **Flexibility and Scalability**

With PMaaS, companies can scale project management resources as needed. This means they can easily adapt to changing demands, whether it's a sudden increase in project volume or a decrease in activities. PMaaS provides flexibility that allows companies to optimize resource utilization and respond to market changes.

3. **Access to Expert Knowledge**

PMaaS providers possess a wide range of expertise and experience across various industries and project types. Companies benefit from this expertise, which helps them execute projects efficiently and successfully. Experts bring best practices and innovative methods that enhance the quality and success of projects.

4. **Focus on Core Competencies**

By outsourcing project management to an external provider, companies can focus on their core competencies. This leads to greater efficiency and productivity, as internal resources are not burdened by project-related tasks. Companies can thus concentrate more effectively on strategic goals and business development.

5. **Improved Project Transparency and Control**

PMaaS providers often utilize modern project management tools and technologies that enhance transparency and control over project progress. This includes real-time reporting, progress tracking, and risk management. Companies gain a clear overview of project status at all times and can quickly respond to deviations.

6. **Reduction of Project Risks**

Working with experienced project managers enables early identification and mitigation of project risks. PMaaS providers typically have proven risk management strategies and methods that help identify and address potential problems before they become major challenges.

7. **Faster Project Execution**

Thanks to the expertise and specialized resources offered by PMaaS, projects can often be implemented faster and more efficiently. This leads to shortened time-to-market, which is particularly advantageous in competitive industries.

8. **Continuous Improvement**

PMaaS providers strive to continuously improve their services and adapt to changing market requirements. Companies benefit from this ongoing improvement and the latest developments in project management without having to invest in extensive training or technology themselves.

Conclusion

"Project Management as a Service" offers numerous advantages that enable companies to execute projects more efficiently, cost-effectively, and with higher quality. Flexibility, access to expert knowledge, and the ability to focus on core competencies are just some of the reasons why PMaaS is becoming increasingly popular. Companies that adopt this model can better focus on their strategic goals and sustainably enhance their competitiveness.

The Benefits of "Project Management Office as a Service" (PMOaaS)

1. **Cost Efficiency**

A traditional Project Management Office (PMO) requires significant investments in personnel, technology, and infrastructure. PMOaaS offers a cost-efficient alternative as companies only pay for the services they actually use. This reduces fixed costs and enables better budget planning, especially for small and medium-sized businesses.

2. **Flexibility and Scalability**

PMOaaS allows companies to scale their PMO resources flexibly. Additional capacities can be added or reduced quickly and easily as needed. This scalability is especially valuable during periods of fluctuating project workloads or when addressing unexpected challenges.

3. **Access to Expertise and Best Practices**

PMOaaS providers possess deep understanding and extensive experience in project management. Companies benefit from this expertise, which grants access to proven methods and best practices. This leads to higher success rates in project execution and continuous improvement of internal processes.

4. **Increased Project Transparency and Control**

A PMOaaS provides modern tools and technologies that enable improved transparency and control over all project activities. Real-time reporting, dashboards, and advanced analytics provide valuable insights and enable proactive management and monitoring of projects. This leads to higher success rates and better risk management.

5. **Focus on Core Competencies**

By outsourcing the PMO to an external provider, companies can focus on their core competencies. The internal team is relieved and can concentrate on strategic initiatives and business development. This increases efficiency and productivity throughout the organization.

6. **Improved Standardization and Consistency**

An external PMOaaS provider brings standardized processes and approaches that ensure uniform project execution. This standardization leads to higher consistency and quality in project implementation, positively impacting outcomes and stakeholder satisfaction.

7. **Reduction of Project Risks**

PMOaaS providers have extensive experience in risk management and employ proven

methods to identify and mitigate potential risks early. This reduces the likelihood of project failures and increases the chances of success by taking proactive measures.

8. **Faster Implementation and Adaptation**

Setting up an internal PMO can be time-consuming and resource-intensive. With PMOaaS, companies can start quickly and efficiently, as providers have established processes and systems. This allows for faster implementation and adaptation to specific company requirements.

9. **Continuous Improvement and Innovation**

PMOaaS providers constantly strive to improve their services and adapt to the latest developments in project management. Companies benefit from these continuous improvements and innovations without needing to invest heavily in extensive training or technologies themselves.

Conclusion

"Project Management Office as a Service" offers numerous advantages that enable companies to optimize their project management capabilities and achieve their strategic goals more efficiently. The combination of cost efficiency, flexibility, access to expertise, and improved project transparency makes PMOaaS an attractive solution for companies seeking to enhance their competitiveness and sustainably improve their project landscape. By leveraging PMOaaS, companies can focus on their core competencies while benefiting from best practices and innovative approaches in project management.

The Benefits of "Project Support Office as a Service" (PSOaaS)

1. **Cost Efficiency**

An internal Project Support Office (PSO) can incur significant costs, particularly through personnel, infrastructure, and technology. PSOaaS offers a cost-efficient alternative, as companies only pay for the services actually delivered. This reduces fixed costs and enables better budget planning, especially for small and medium-sized businesses.

2. **Flexibility and Scalability**

With PSOaaS, companies can scale their resources flexibly. Additional support and resources can be quickly added or reduced as needed. This flexibility is especially valuable during periods of fluctuating project requirements or when addressing unexpected challenges.

3. **Access to Expertise**

PSOaaS providers have extensive experience and expertise in project support. Companies benefit from this expertise, which grants access to proven methods and best practices. This leads to higher efficiency and success rates in project execution.

4. **Increased Project Transparency and Control**

A PSOaaS provides modern tools and technologies that enable improved transparency and control over all project activities. Real-time reporting, dashboards, and advanced

analytics deliver valuable insights and enable proactive management and monitoring of projects. This leads to higher success rates and better risk management.

5. **Focus on Core Competencies**

By outsourcing the PSO to an external provider, companies can focus on their core competencies. The internal team is relieved and can concentrate on strategic initiatives and business development. This increases efficiency and productivity throughout the organization.

6. **Improved Standardization and Consistency**

An external PSOaaS provider brings standardized processes and approaches that ensure uniform project execution. This standardization leads to higher consistency and quality in project implementation, positively impacting outcomes and stakeholder satisfaction.

7. **Reduction of Project Risks**

PSOaaS providers have extensive experience in risk management and apply proven methods to identify and mitigate potential risks early. This reduces the likelihood of project failures and increases the chances of success by taking proactive measures.

8. **Faster Implementation and Adaptation**

Setting up an internal PSO can be time-consuming and resource-intensive. With PSOaaS, companies can start quickly and efficiently, as providers have established processes and systems. This enables faster implementation and adaptation to specific company requirements.

9. **Continuous Improvement and Innovation**

PSOaaS providers continuously strive to improve their services and adapt to the latest developments in project management. Companies benefit from these ongoing improvements and innovations without having to invest in extensive training or technologies themselves.

Conclusion

"Project Support Office as a Service" offers numerous advantages that enable companies to support their projects more efficiently and successfully. The combination of cost efficiency, flexibility, access to expertise, and improved project transparency makes PSOaaS an attractive solution for companies seeking to enhance their competitiveness and sustainably improve their project landscape. By leveraging PSOaaS, companies can focus on their core competencies while benefiting from best practices and innovative approaches in project management.

Possible Risks using PMaaS, PMOaaS und PSOaaS

PMaaS, PMOaaS, and PSOaaS offer many advantages, but there are also some potential disadvantages that should be considered. However, with careful planning, these potential disadvantages can be easily mitigated.

Loss of Control:

Companies and their employees might feel that they lose control over their project management processes when outsourcing them to external providers.

Dependency on Third Parties:

Reliance on an external service provider can be risky, especially if problems or misunderstandings occur. The continuity and quality of the services could vary.

Lack of Integration:

External PMaaS teams might struggle to fully integrate into the company culture and internal processes. This could lead to communication issues and inefficient workflows.

Data Security and Confidentiality:

Outsourcing project management activities poses the risk of sensitive company data and information being compromised. It is crucial to ensure that the service provider adheres to strict security protocols.

Costs:

While PMaaS can be cost-effective, costs can quickly escalate, especially if additional services or customizations are required.

Quality Variations:

The quality of the services may vary depending on the experience and expertise of the external provider. There is a risk that the quality does not meet expectations.

Lack of Long-Term Perspective:

External providers might focus more on short-term results rather than long-term company goals and strategies. This could lead to discrepancies in product vision and development.

Communication Barriers (Near- and Offshoring):

Different time zones, language barriers, and cultural differences can hinder communication and collaboration.

Limited Adaptability:

External providers might be less flexible when it comes to quickly adapting to changing market conditions or company requirements.

Conclusion:

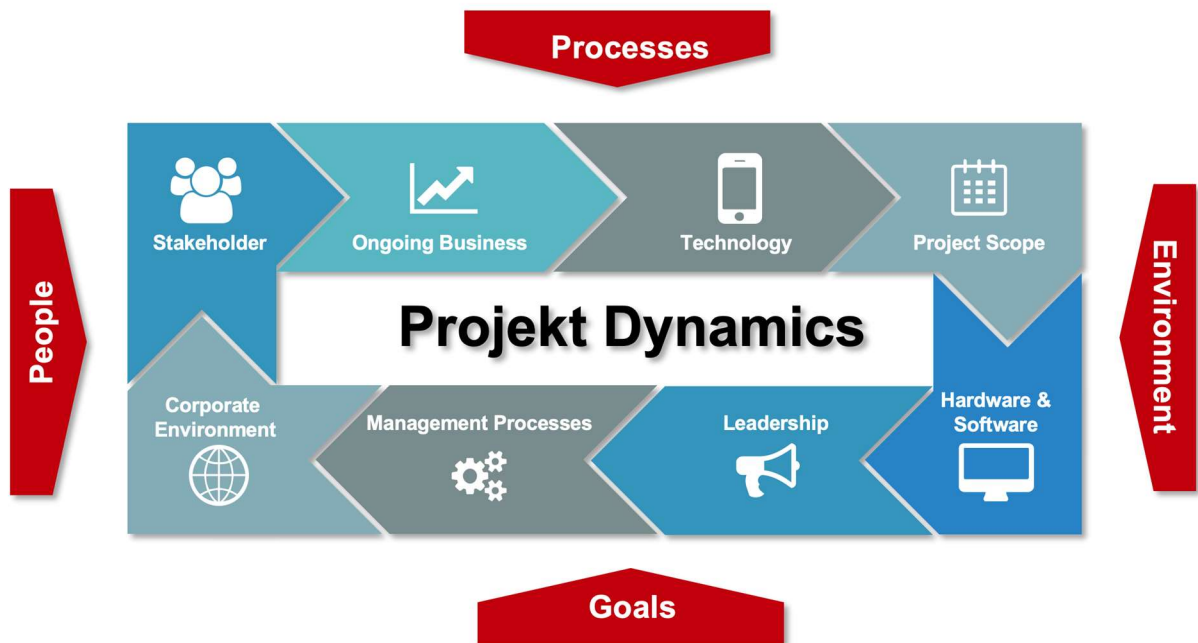
It is important to be aware of, weigh, and carefully evaluate these potential disadvantages to determine whether PMaaS is suitable for the specific company and its needs. As always, planning is key, and risk mitigation is essential.

Summary of Benefits

	PMaaS	PMOaaS	PSOaaS
Cost Efficiency			
<i>No HR Risk</i>	•	•	•
<i>No investment in personnel, technology and infrastructure</i>		•	•
<i>Lower fixed costs</i>	•	•	•
<i>Better predictability</i>		•	•
Flexibility & Skalability			
<i>Ramp Up / Ramp Down</i>	•	•	•
Access to Expertise			
<i>Best Practices</i>	•	•	•
<i>Methods</i>	•	•	•
Focus on Core Competencies			
<i>Focus on company goals</i>	•	•	•
<i>Increase efficiency in projects</i>	•	•	•
Standardization and Consistency			
<i>Higher consistency and quality in project implementation</i>	•	•	•
<i>Cross-project standardization</i>		•	•
Increased project transparency and control			
<i>Use of modern Tools</i>	•	•	•
<i>Unified tools, reporting, progress tracking</i>		•	•
<i>Advanced centralized reporting (e.g., real-time)</i>		•	•
<i>Consistent overall controlling</i>			•
Risk Reduction			
<i>Improved risk management through risk management strategies</i>	•		
<i>arly risk identification / better risk mitigation</i>		•	•
Faster Project Execution			
<i>Faster time-to-market through expertise (industry/technology)</i>	•		
<i>Faster adaptation to specific company requirements</i>		•	•
<i>Relief of project resources / focus on core competencies</i>		•	•
Continuous Improvement			
<i>Lessons Learned</i>	•	•	•
<i>Newest Methods</i>	•	•	•
<i>Knowhow-Transfer</i>	•	•	•

Applied Project Management Services

Successful projects are an essential and at the same time critical component in implementing corporate strategy. Often, programs and projects fail due to simple misunderstandings, lack of organization, and poor communication.



Project Reality:

- Only about 34% of all projects are successful
- 20% of all projects are terminated
- 50% of projects lack a project team
- 60% of projects lack a change process

We would like to provide you with a guide to review and successfully implement your current and future projects – and share some solution approaches from our experience with you.

Ten points that can decide success or failure

A short checklist of critical success factors for your project:

<i>Nr.</i>	<i>Goals</i>	<i>Questions / Actions</i>
1	All projects should be aligned with the corporate strategy.	Do you manage your project portfolio via a PMO (Project Management Office)?
2	Maximizing company success.	Do you evaluate whether your projects positively impact the company's success using measurable results?
3	Increasing efficiency through processes and methods.	Do you apply company-specific standards and guidelines that follow a continuous improvement process?
4	Quick decision-making and swift implementation.	Does your PMO have the appropriate decision-making and implementation authority?
5	Maximizing project throughput.	Do you monitor and consistently shorten your project timelines, thereby gaining a market advantage?
6	Optimizing resource utilization.	Do you allocate and manage your available resources across all programs and projects effectively?
7	Successful project completion.	Do you successfully complete your projects, and do you maintain the necessary transparency regarding goal achievement throughout the lifecycle?
8	Increasing the maturity level of project management within the company.	Are your projects part of a continuous improvement process, and does the quality increase from project to project?
9	Minimizing schedule, cost, and effort overruns.	Do you support your project managers through training and by enhancing their methodological competencies?
10	Minimizing project risks.	Have you implemented the concept of "Lessons Learned" and continuously strengthened risk management in your projects?

If you answered "No" three times or more, there is a risk that your project will fail to meet its predefined goals in terms of time, budget, and quality.

Project management services are likely to help you solve your challenges.

Projects Change the Status Quo – Almost Always

Projects change the status quo

Projects usually bring about change; otherwise, everything could remain the same. For example, the implementation of new digitized procedures or the introduction of new applications typically initiates a so-called change process that plans, monitors, and executes the necessary process adjustments.

What Change Management Means for the Team

Change management is more than just the renewal of technologies. Processes must be redesigned, involving or affecting employees. Employees must be motivated to leave their comfort zones, ideally by making changes transparent and comprehensible for everyone involved.

Change Management Is an Ongoing Task

Think and act proactively, considering and planning the impacts of changes before they arise. Pursue your goals clearly in this sense, from the start of a project, during its course, at go-live, and in the period thereafter.

The Best of All Project Approaches for Faster Success

Waterfall, Agile, Hybrid – What is the Best?

A frequently asked question, and the answer is: The best is the best of everything!

Project Success, Influencing Factors, and Best Practices

Projects are always successful when the chosen products and services achieve the set goals. Often, projects are overloaded in content and fail to focus on what is truly necessary. This puts projects at risk of failing to meet cost, time, and quality requirements.

Agility Speeds Things Up

An agile or mixed (hybrid) approach delivers quick results and allows for a differentiated consideration of what is really necessary.

Experience as a Success Factor

Pursue the differentiated and most promising implementation of your projects consistently, acting flexibly and dynamically, detached from rigid approaches. Use established best practices across all methods and areas and develop the optimal setup for your individual project success. Experienced external consultants can provide significant assistance here.

A Solution Approach: Professional Projekt Management as a Service (PMaaS)

As a solution approach for professional project management, the service-oriented model has gained increasing acceptance in recent years. This model offers significant advantages in terms of **flexibility** and **transparency**. However, a shift in mindset is required, similar to how project methodology has evolved.

Strategy as a Driver, Portfolio as a Framework

To implement a business strategy, companies develop a project portfolio that defines and prioritizes individual goals for programs and/or projects. But can all programs and projects be managed amidst unforeseen, unpredictable events?

PMO: Indispensable for Implementation

The successful **top-down strategic management** of portfolios, programs, and projects requires a **professional Project Management Office (PMO)**. This is where all threads converge.



Overview of Services

Which services aid in optimization? Project management on a T&M (Time & Material) basis or as a Project Management Service, PMO on an effort-based basis or as a service up to the "Center of Excellence." The focus is always on your business success and maximum flexibility:

PMaaS (Project Management as a Service) includes, among other things:

- Focusing on company goals
- Support and adherence to structured processes and standards
- Ramp-up and ramp-down of resources
- Onboarding without administrative overheads

The advantages lie in significant efficiency improvements, as well as high flexibility and scalability.

PSOaaS (Project Support Office as a Service) provides professional administrative support for project managers:

- Reporting
- Schedule monitoring
- Cost control
- Communication
- Coordination in the back office

Advantage: Relieves project resources of administrative tasks, reducing costs and increasing productivity.

PMOaaS (Project Management Office as a Service) includes all services to meet core PMO requirements, such as:

- Development and maintenance of organizational processes and standards
- Resource management
- Reporting and KPIs
- Automation

Center of Excellence encompasses project, program, and portfolio management.

The Center of Excellence is the logical extension of our services. ADVASO ensures that you engage in a continuous improvement process based on our expertise and experience, successfully applying the gained insights and skills in programs and portfolios.

- Reporting and KPIs
- Automation
- Continuous improvement process

Conclusion:

A modern, service-based approach to project management enables a tailored project organization for all project scenarios, providing greater flexibility in deploying project resources while ensuring project success.

Of course, this model is hybrid, incorporating the project resources of our clients and facilitating a successful, sustainable transfer of knowledge.

PMO Customer Use Case

Strategy, scope and responsibility of the PMO

At the center of everything is the company strategy as the overarching framework that all initiatives follow to achieve the defined strategic goals operationally.

A current example is a project related to "digitalization," involving six key focus areas of our client:

1. Customer centricity
2. Value proposition
3. Data management
4. Innovation management
5. Cultural transformation
6. Market situation

Each of these areas could constitute a program to implement various solution approaches, which in turn consist of numerous projects.

Customer centricity places the customer at the center of entrepreneurial activities and organizes products, processes, and technologies around customer needs. In this context, our client company planned to provide customers with simplified access to information about all available products.

The company decided to implement a **PIM/DAM solution** (PIM = Product Information Management / DAM = Digital Asset Management).

To manage the program and the necessary projects successfully, the company needed a central unit—or an appropriate service—through which control and governance could be exercised: the **Project Management Office (PMO)**.

Due to the involvement of multiple programs, a **Program Management Office (PgrMO)** assumed responsibility at the program level. In a multi-layered structure, the PgrMO led the hierarchy, while PMOs operated as integrated units performing the same function. This discussion focuses on the **Project Management Office (PMO)** and its core responsibilities.

The PMO is responsible for all programs and projects within the company's project portfolio:

- It provides **strategic support**.
- It ensures all processes, methods, and procedures are **standardized**.
- It is responsible for the **successful management of projects**.
- It **supports project managers**.
- It ensures **compliance with guidance and project guidelines**.
- It handles **multi-project management** and **resource management**.
- It manages and oversees **project execution**.

Below, you will learn how we successfully collaborated with our client to establish a modern PMO based on services.

Stage Model for PMO Implementation

Our client decided to work with us to build a professional PMO in five stages. It all started with a classic project organization.

Stage 1 – Project Management on a T&M Basis – Maturity Level 1

The approach defined in Maturity Level 1 of the Project Maturity Model is typically devoid of project guidelines and standards within the company. Documentation is often loose and ad-hoc.

Management understood the definition of projects and recognized standards but largely left the project managers to decide how to execute and document them. Success checks were usually limited to steering committee meetings and status reports. Metrics were gathered informally and on an ad-hoc basis.

ADVASO supported this approach with its own resources, utilizing ADVASO "Best Practices / Blueprints" and thus creating initial "quasi-standards" for the ongoing project and the resources used.

Stage 2 – Project Management as a Service (PMaaS) – Maturity Level 2

The core task of Project Management as a Service is to provide project management resources at 100% capacity (250 days a year) in a "shared mode," but with a central point of contact acting as a "Single Point of Contact."

Within the service, all project managers worked according to the same methods and with the same documents, provided by ADVASO in the form of blueprints modified to meet the current needs of the project.

ADVASO established a standardized and goal-oriented approach through Project Management as a Service, laying the foundation for continuous improvement in project management.

This service deepened the focus on essentials and avoided redundant or non-goal-relevant management tasks.

Stage 3 – Project Support Office (PSO) – Maturity Level 3

ADVASO set up a PSO (Project Support Office) tasked with relieving project managers of administrative standard tasks. From then on, project managers could fully focus on steering the project.

The Project Support Office takes over administrative tasks and makes the results available. According to studies, administrative efforts can account for up to 35% of the total time spent:

- Invoicing and its control
- Scheduling and monitoring
- Reporting
- Communication management
- Coordination

Stage 4 – Project Management Office as a Service – Maturity Level 3

ADVASO introduced a PMO as a service together with the client. PMOaaS expands the PSO by including the management of required resources of all types (personnel, infrastructure, etc.), as well as performing specific analyses and implementing quality assurance measures.

The primary goals of the service are to optimize resources, improve their application, enhance knowledge, and apply analytical steering capabilities.

The PMO service addresses both the project team and management as recipients and beneficiaries.

Activities of the Basic PMO Service include:

- Development and enhancement of standards and guidelines
- External resource procurement to complement the team's expertise
- Utilization analyses and resource planning across the entire portfolio (programs and projects)
- Implementation of project and program metrics and KPIs

Stage 5 – Project Management Office as a Service – Maturity Level 4

After setting up and commissioning the PMO, its tasks were gradually expanded. The goal was to achieve a uniform, goal-oriented "mindset" among all project participants.

As a result, all participants share the same goals, driven by integrated solutions for the collective success of the projects.

Expanded Tasks of the PMO include:

- Management of the project portfolio
- Utilization analyses and resource planning across the entire portfolio (programs and projects)
- Definition and monitoring of KPIs
- Project knowledge management
- Project assessments
- Training and education

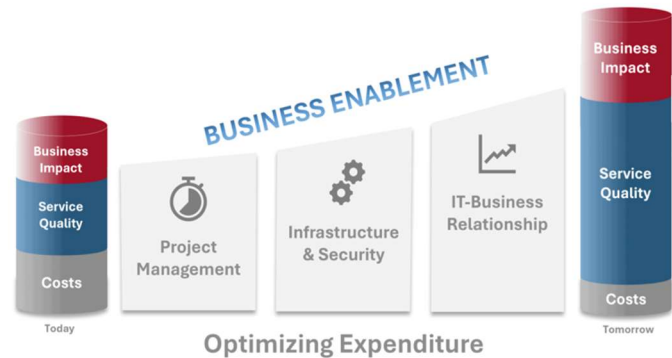
Center of Excellence – Maturity Level 5

The goal is to ensure the continuous achievement of strategic business objectives by improving cross-departmental collaboration through the application of established standards and guidelines.

Another critical goal is achieving the highest possible level of automation for PMO processes, such as by implementing a compliant document management and workflow system.

Enterprise IT Value-Added Services - Your Guide to Digital Excellence

Your business success is at the heart of our Managed Services offerings. We provide comprehensive solutions in the areas of IT infrastructure & security, enterprise project & program management, and ensure seamless IT-business enablement. Your key to a successful digital transformation.



Overcome the Challenges

Often, programs and projects fail due to simple misunderstandings, lack of organization, and poor communication. ADVASO provides methodology, blueprints, scalable certified resources (PMI, IPMA, Prince2, Agile, Hybrid, and others), and decades of experience to successfully implement programs and projects.

Focus projects for many of our clients include:

- Program and multi-project management
- Optimization of existing programs and projects
- Rescue of struggling projects
- M&A and divestiture (IT integration of acquired companies and IT carve-outs in the context of corporate sales)
- ITIL-compliant implementation of services
- Project management office (PMO) services

Through our projects, we've learned that creating the right foundation is critical for project success. Despite good intentions and initial enthusiasm, many projects fail due to simple oversights, communication issues, and other obstacles in teamwork, project organization, and project management.

Would you like to learn more?

ADVASO stands for "Added Value Solutions" - Results for our Customers

Your Benefits:

- **ADVASO has over 30 years of experience in mission-critical projects.**
Your advantage: Comprehensive and thorough planning to avoid critical mistakes is ensured.
- **ADVASO offers a broad spectrum of expertise and implementation resources.**
Your advantage: All project-relevant topics are professionally planned and executed.
- **ADVASO has numerous positive references across various industries.**
Your advantage: No risks in hiring us.
- **ADVASO has the necessary empathy and leadership skills.**
Your advantage: Even in politically challenging environments, quick successes are achieved, and all project participants are engaged and motivated.
- **ADVASO masters all common project methodologies and holds the corresponding certifications.**
Your advantage: There are no method-related obstacles in your projects.
- **ADVASO excels in leading and managing external project participants.**
Your advantage: Optimized collaboration of all groups involved in the project is guaranteed.
- **ADVASO offers a free Quick-Check of your current project situation.**
Your advantage: You know from the beginning how we will master your individual challenge together with you.
- **ADVASO provides Project Management, Project Management Office, and Project Support Office as a service.**
Your advantage: Full transparency before and during the entire project, solutions from a single source, knowledge transfer, and availability (ramp-up/ramp-down).

Contact us and schedule a non-binding initial consultation.

ADVASO GmbH
Felsenstr. 4
CH-8808 Pfäffikon SZ
Mail: info@advaso.com
ADVASO.COM

ADVASO
ADDED VALUE SOLUTIONS